

AFC Energy plc
AGM Presentation

25 April 2017

### Disclaimer



This presentation has been prepared by AFC Energy plc (the "Company"). By attending this presentation and/or reviewing the slides you agree to be bound by the following conditions.

The information and opinions contained in this presentation have not been independently verified, are provided as at the date hereof and are subject to amendment, revision and completion without notice. No person is under any obligation to update or keep current the information contained in this presentation. No representation, warranty or undertaking, expressed or implied, is made by the Company, its advisers or representatives, or their respective officers, employees or agents as to, and no reliance should be placed on, the fairness, accuracy, completeness, correctness or reasonableness of the information or the opinions contained herein. The Company, its advisers or representatives, or their respective officers, employees and agents expressly disclaim any and all liability which may be based on this presentation and any errors therein or omissions there from.

This presentation does not constitute or form any part of, and should not be construed as, an offer to sell, or an invitation or solicitation or recommendation to purchase, or subscribe for or underwrite or otherwise acquire any securities in the Company in any jurisdiction and does not constitute or form part of a prospectus. No part of this presentation should form the basis of, or be relied on in connection with, or act as any inducement to enter into, any contract or commitment or investment decision whatsoever.

This presentation should not be considered as the giving of investment advice by the Company or any of its shareholders, directors, officers, agents, employees or advisers. Each party to whom this document is made available must make its own independent assessment of the Company after making such investigations and taking such advice as may be deemed necessary. If you are in any doubt in relation to these matters, you should consult your stockbroker, bank manager, solicitor, accountant, taxation adviser or other independent financial adviser (where applicable, as authorised under the Financial Services and Markets Act 2000).

This presentation contains certain statements that are neither reported financial results nor other historical information. These statements include information with respect to the Company's financial condition, its results of operations and businesses, strategy, plans and objectives. Words such as "anticipates", "expects", "should", "intends", "plans", "believes", "outlook", "seeks", "estimates", "may", "will", "continue", "project" and similar expressions, as well as statements in the future tense, identify forward-looking statements. These forward-looking statements are not guarantees of the Company's future performance and are subject to assumptions, risks and uncertainties that could cause actual future results to differ materially from those expressed in or implied by such forward-looking statements. Many of these assumptions, risks and uncertainties relate to factors that are beyond the Company's ability to control or estimate precisely and include, but are not limited to, the general economic climate and market conditions, as well as specific factors including the success of the Company's research and development and commercialisation strategies, the uncertainties related to regulatory clearance and the acceptance of the Group's products by customers.

For further details regarding these and other assumptions, risks and uncertainties that may affect the Company, please read the most recent Annual Report & Accounts of AFC Energy plc. In addition, new factors emerge from time to time and the Company cannot assess the potential impact of any such factor on its activities or the extent to which any factor, or combination of factors, may cause actual future results to differ materially from those contained in any forward-looking statement. Except as may be required by law or regulation, the Company undertakes no obligation to update any of its forward-looking statements, which speak only as of the date of this document.

## Contents



01

Introduction

02

**Technology Overview** 

03

**Business Overview** 

04

Conclusion





## Three Year Accelerated Path to Commercialisation



In December 2014, AFC Energy's commercialisation strategy was updated to deliver technical and commercial progression over a three year window.

2		
	U'i	IJ

**Focus:** build and commission world's largest alkaline power plant

#### **Commitments:**

- Construction, installation and commissioning of 240kW power plant
- Upscale fuel cell stack from 9 to 101 cells
- Deliver 11 technical/project milestones announced in December 2014

#### Delivered:

- 204kW produced from industrial scale fuel cell plant in Germany
- Aggregate power dispatched to the grid during testing > 1.3MWh
- In excess of 10kW of power generated from multiple fuel cell stacks operating at the plant, against a 10kW design rating
- Automation of start up, operation and shutdown fully demonstrated through AFC proprietary software
- Fuel cell system reviewed and signed off by German engineers for safety and robustness of design

#### 2016

**Focus:** delivery of second generation fuel cell and initiation of commercial pipeline

#### **Commitments:**

- Develop Generation 2 fuel cell system
- Operate fuel cell stacks for > 1 month
- Complete design/engineering for 10kW and 1MW fuel cell systems
- Advance contracts for pilot and commercial power plant opportunities
- Entry into strategic partnerships in support of accelerated commercialisation strategy

#### Delivered:

- Delivered Generation 2 fuel cell system which operated for greater than 1,000 hours
- Joint Development Agreement with De Nora
- Strategic engineering partnership with plantlng
- Basic design and engineering completed on 10kW system
- Initiated and advanced dialogue for several commercial fuel cell opportunities

#### 2017

Focus: fuel cell deployment

- Deliver commercial fuel cell system in collaboration with De Nora
- Power Project Evaluation and Deployment
- Long term goal of 1GW of capacity installed or under development by 2020

## Reflection on 2016



How to build upon delivery of 240 kW FC at Stade?

What lessons did the 240 kW Stade project provide?

Can AFC Energy demonstrate its P.L.A.C.E?

Why not just chase projects?

Does AFC Energy have the right team to deliver?

Communication?





# Industrial Metrics Targeted by AFC Energy (P.L.A.C.E)







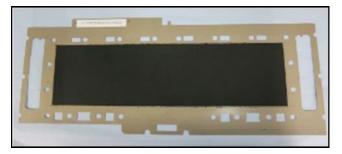






# Fuel Cell System Development Highlights









#### Electrode

- Acceptance of lower grade hydrogen at industry standard
- Significant reduction in electrode failure rate
- Underlying chemistry no material change
- Ongoing initiatives to remove nickel from substrate significant cost saving
- Catalyst recovery and recycling

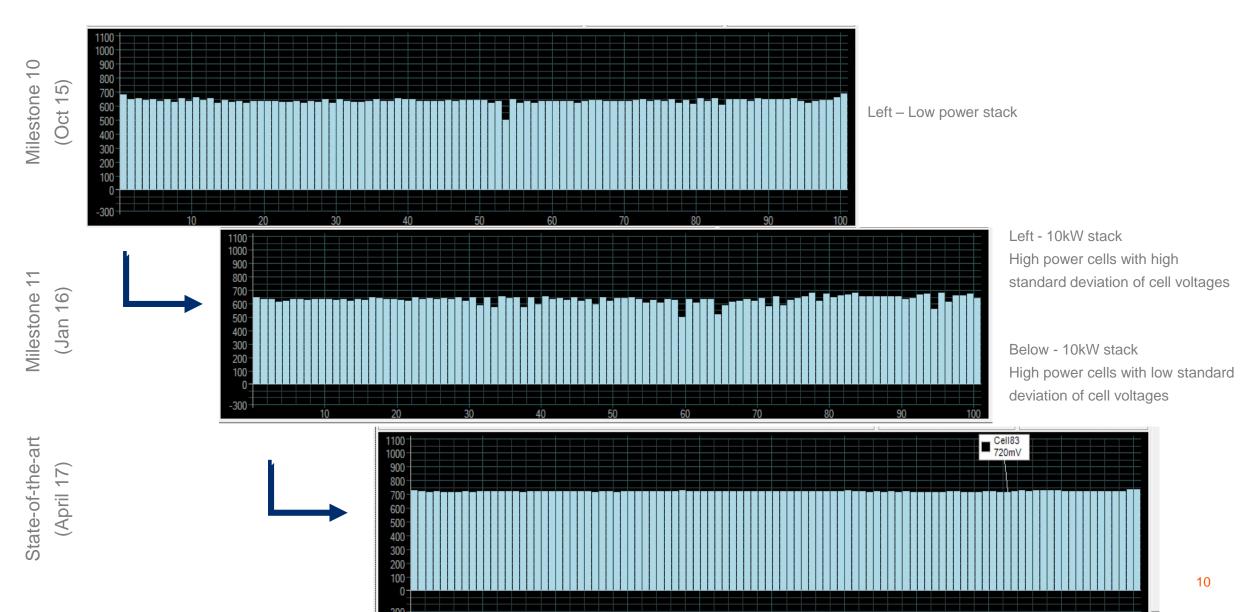
#### Stack

- Material reconfiguration of stack architecture and design
- >10 % increase in power output per stack due to decreased parasitic losses
- Significant redesign of flow plates
- Reuse of all non sealing stack components

- **Balance of Plant**
- Enhanced air treatment, inlet and exhaust systems
- Hydrogen recirculation initiative commenced
- Improvements to system control for remote monitoring
- Optimisation of inverter interface with grid in collaboration with Siemens

# Power - Results



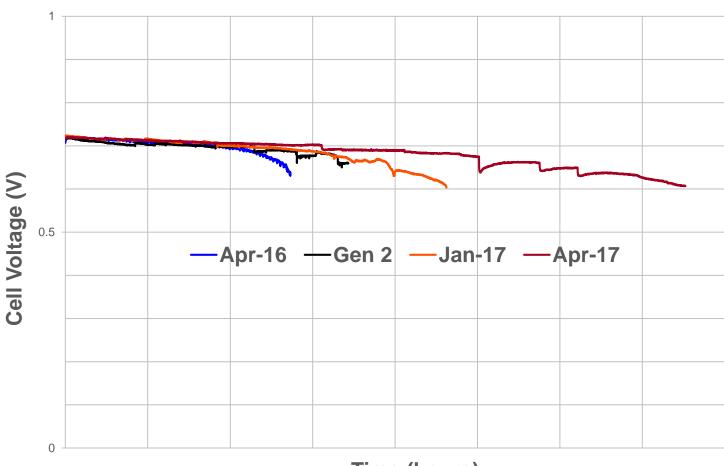


# Longevity - Results



- Longevity test results on AFC Energy Fuel cell stacks
- ► Majority of improvement on cell longevity down to stack design and configuration
- April 2017 stack operation ongoing

www.afcenergy.com



Time (hours)

# Availability - Results



Key contributor to system availability (> 90%) is the performance of the Balance of Plant (BoP).

Reliability is focused on areas of mechanical, chemical and control systems.

Specific target areas in the BoP design being tested at Stade are:

- hydrogen supply
- air treatment
- air exhaust and
- overall control system incl. inverters and grid interface

Process control attention focused around remote monitoring and control (Stade)

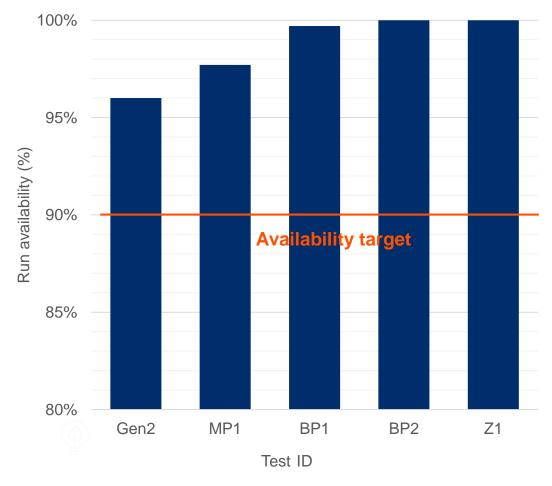


Figure: Availability of fuel cell derived electricity in recent and salient tests.

# Cost - Results (observations only)



### Commercially sensitive but worthy of some observations

- Most significant cost driver is to target longevity of the cells
- AFC Energy with De Nora are targeting doubling of current target stack lifetime within the next 12 months
- Revised stack configuration significantly drives cost out of the current design
- Project opportunities comparison still made to conventional thermal power plants. This is our reality.
- Quality and availability of Hydrogen drives scale opportunities
- Economies of scale are key in driving fuel cell costs down

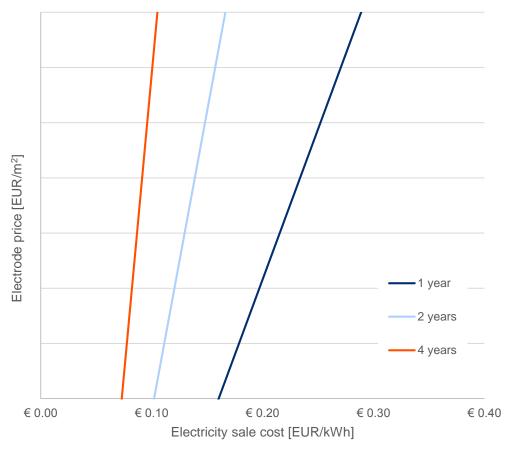


Figure: Electrode price against electricity sale price. The different lines represent different electrode durability.



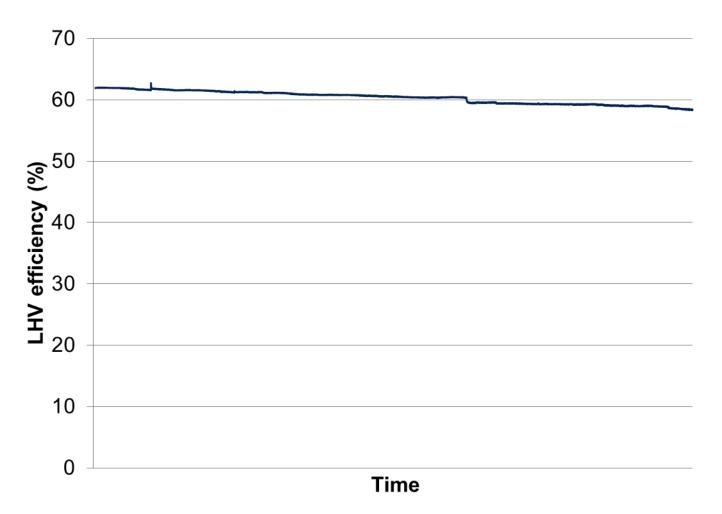
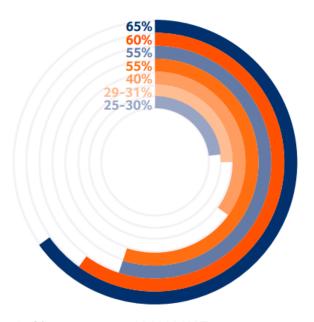


Figure: Efficiency of an AFC stack based on average cell voltage



#### **ELECTRICAL EFFICIENCY**



<b>65</b> %	ALKALINE
<b>UP TO 60%</b>	SOLID OXIDE
<b>UP TO 55%</b>	POLYMER ELECTROLYTE MEMBRANE
<b>UP TO 55%</b>	MOLTEN CARBONATE
40%	PHOSPHORIC ACID
25-30%	DIESEL GENERATORS
29-31%	GAS TURBINE (SIMPLE CYCLE)

Source: www.afcenergy.com/technology/advantages; www.power.cummins.com; www.corporate.man.eu

# De Nora Joint Development Agreement



- > Joint Development Agreement (JDA) signed in August 2016 between AFC Energy and De Nora
  - Purpose: to target technical advancement of AFC Energy fuel cell system and accelerates commercialisation of AFC Energy's technology platform.
- Focus to date on electrode performance principally improve electrode longevity without a loss of power
- > 145 fuel cell test programme demonstrated material enhancements to cell performance through collaboration

In April 2017, following conclusion of phase 1 of the JDA, a joint Gateway Business Case Review was conducted by both companies, based on an assessment of :

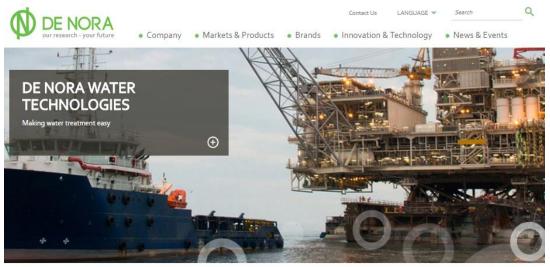
- ☐ Technical results and success against pre-defined electrode and system performance metrics
- Identification of achievable cost targets of mass produced electrodes for a commercial fuel cell product capable of deployment in target markets
- The size, scope and progression in accessing target addressable market for AFC Energy's fuel cell product,
- Joint decision in April 2017 was made to expand scope of JDA into Phase 2 based on success of Gateway Review



## De Nora Joint Development Agreement (cont'd)

**AFC**Energy

- ▶ Work to commence on Phase 2 effective immediately with commitment to increase resourcing and funding from both parties
- Outcome of Phase 2 collaboration expected to include:
  - Focus on full commercial integration of fuel cell electrodes into stack design
  - Validation of commercial scale stack at Stade
  - Finalise design of commercial fuel cell electrode architecture and stack design capable of mass production with warranted performance metrics
  - Open dialogue on terms for mass electrode manufacturing agreement with De Nora





## De Nora Joint Development Agreement (cont'd)



The electrode durability challenge is largely centred on the cathode.

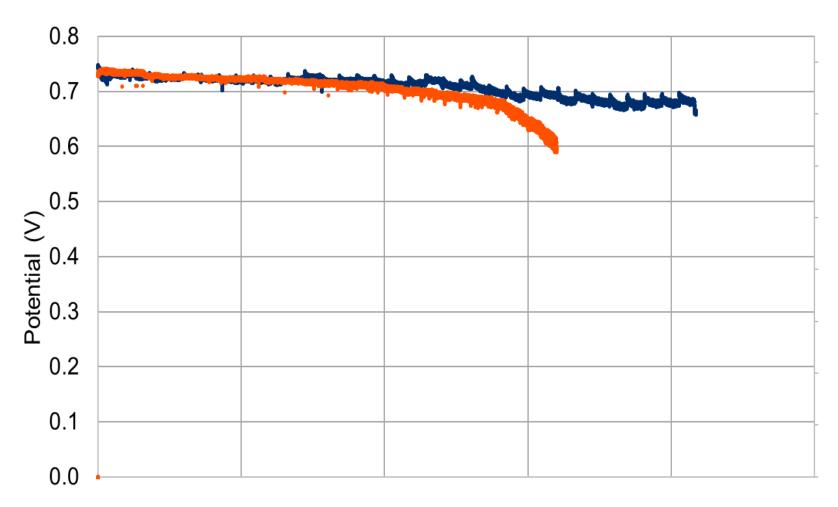
A flat line at a high potential is targeted

Right: Accelerated ageing test of a cathode under the Joint Development Agreement against an AFC Energy Generation 2 cathode.

### KEY:

JDA Cathode

AFC Energy Gen 2 Cathode



Time (hours)



## Addressable Markets



#### Immediate Addressable Market Opportunities

Large scale stationary industrial power plants

Integration with industrial and chemical plants with surplus hydrogen

Off grid decentralized power generation

#### **New Fuel Cell Integration Solution Opportunities**

Hydrogen Battery

Integration with water treatment technologies

#### Countries of Focus

Germany

> UK

Japan

▶ U.A.E

Korea

Saudi Arabia

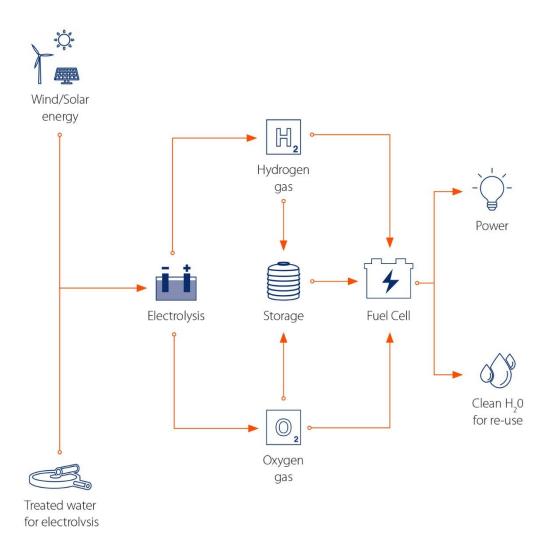
Other Middle East

# Hydrogen Battery



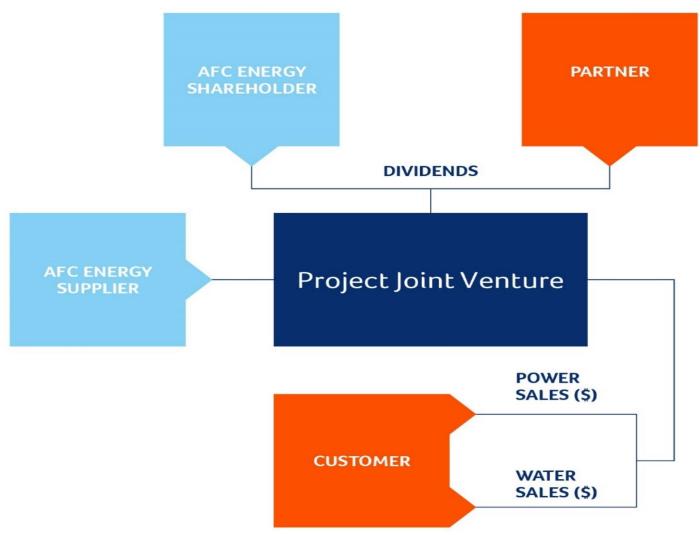
The AFC Energy fuel cell can be deployed as part of a 'Hydrogen battery' scheme. When grid demand is low excess power generated from renewable sources, such as wind or solar can be diverted to a water electrolyser for hydrogen generation.

The produced hydrogen can then be stored and optimally released to our fuel cells at periods of peak demand (with higher tariffs), to support grid power requirements, when required.



## **Business Model**





# **Commercial Pipeline**

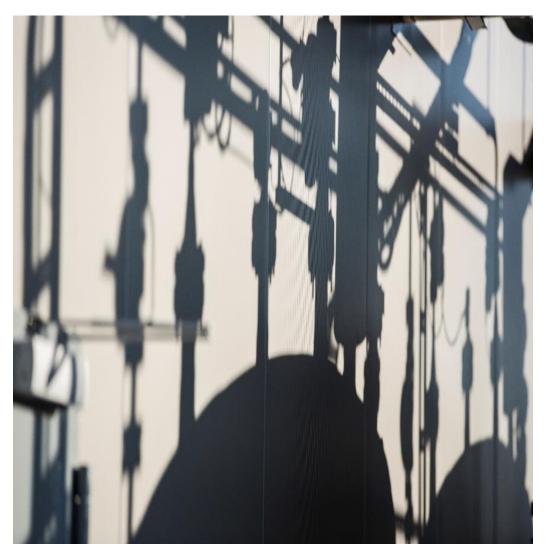


## Converting the opportunities being discussed requires;

- ➤ Hydrogen of a quantity and quality addressed via Scoping Studies / Front End Engineering Design work
- > Demonstrable data for a FC design that can be scaled
- ➤ Commercial model that works for both parties
- Manufacturing capability to meet project deadlines

### Opportunities under discussion include;

▶ Korea	Deployment of a demonstration 240 kW FC unit
Germany	Scoping study for a 1MW FC unit with industrial
	partner
▶ GCC region	Multiple opportunities both Scoping Studies
	(1MW FC → multi-MW deployment) and
	demonstration units (80 kW and 240 kW FC unit)
	ahead of multi-MW roll-out
<b>≻</b> UK	Three ≥1MW units ahead of multi - MW roll-out



## Commercial Pipeline – Peel Environmental



- Peel Group Leading infrastructure, transport and real estate investors in the U.K.
- ▶ Peel Environmental is at the forefront of developing new infrastructure for the environmental technology, waste management and mineral sectors across the U.K
- Owner of Protos Industrial Park in Chester strategic energy hub of the north west
- ▶ Project Collaboration Agreement signed with AFC Energy for fuel cell deployment at Protos
- AFC Energy likely developer of the project consistent with business model
- ▶ In discussion with hydrogen sources in the region for long term off take
- Dialogue with local enterprise Partnerships has commenced
- ▶ AFC Energy now a member of the Northwest Hydrogen Hub







# AFC Energy Targets for 2017



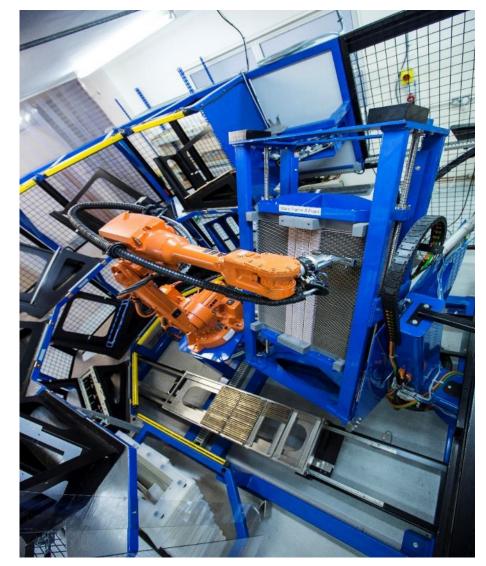
- Progression with De Nora towards delivery of a commercial fuel cell system with confirmed electrode and stack design capable of mass manufacture and warranties
- Validation of commercial fuel cell stack and electrode performance of Stade, Germany
- Verification of multiple fuel cell deployment opportunities through to front end engineering and Design stage of development and procurement of >1MW fuel cell commercial reference plants
- Complete engineering on Hydrogen Battery solution in conjunction with industry partner



## Robust Foundation for Industrialisation



- ≥ Experienced Leadership and Management team now in place to drive technology commercialisation forward
- Excellent progress with world leading industrial partner to support robust technology platform
- Strong evidence of significant progress on fuel cell development over past 12 months
- ▶ Well capitalised following recent fundraise
- Progression of commercial project pipeline with existing and targeted project partners
- ▶ Delivery of Three Year accelerated path to commercialisation







Thank you for your kind attention – we are now open for questions.